



Romania's Business Service Sector IT&C, SSC & BPO



Romania - Country overview



Area: 238,391 km2

FDI stock € 86.4B

GDP Growth 4.1%

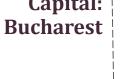
FDI flows € 5.3B



2004 - NATO membership



Capital:





Bridge between East and West for 500M consumers market



Currency: RON RON/EUR: 4.75 (2019)

Population:

19.4M



(1st Jan 2019) **Bucharest Metropolitan** Area: ~3M



2007 - EU membership



Strategic US-Romanian partnership



Why Romania

- ✓ Romania is the one of the leading destinations in CEE for BPO, ITO, R&D or SSC
- **✓** The turnover of the business services industry in Romania: 4.5 billion EUR.
- **✓** BBS talent pool: > 64,000 university graduates
- ✓ Active companies in BBS: over 280
- **✓** Employees: > 131.000 in BBS (1.5% of Romania's working population)
- ✓ Jobs created in BBS: CAGR (2013-2016): 33%
- ✓ Average attrition level in BBS sector: 26%
- ✓ High level of foreign languages. English, the most encountered language used in delivering services, followed by French, German, Italian, Spanish, Dutch
- √ #16 out of 100 countries by "High proficiency" within EF English Proficiency Index 2019, the
 world's largest ranking of countries by English skills



Why Romania

- ✓ Top serviced sectors: Banking, Insurance, Financial Services (BIFS), Business and Professional Services, Technology & Telecom and Industrial & Consumer Goods
- ✓ The development of the IT sector has made it an enabler for the automotive sector, the aerospace industry, the chemical industry, agriculture and many others
- ✓ Young workforce compared to other European countries
- ✓ Popular nearshoring location due to strong IT, finance and accounting skills, as well as the wide range of foreign languages spoken
- ✓ Highly skilled and diversified workforce, competitive prices, stimulating business environment
- ✓ Main locations: Bucharest, Cluj-Napoca, Timisoara, Iasi



The Romanian tax system

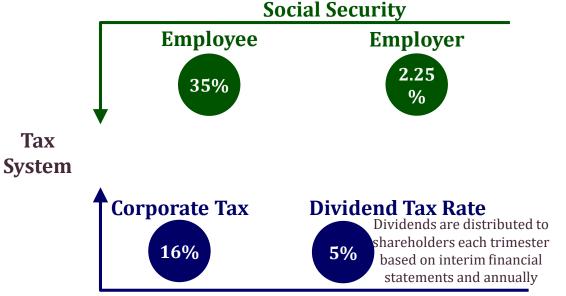


- 9% foodstuffs, pharmaceutical products, water supplies, some agricultural supplies
- 5% hotel accommodation, restaurants & catering services



IT&C - 0% income tax for employees

- BA 14 technical specializations available
- Employee is hired on a software engineer/programmer/software analyst position
- Annual revenue per exempted employee must be over USD 10,000



Tax

R&D - 0% income tax for employees **Deduction of R&D eligible expenses:**

depreciation of R&D equipment, salaries for R&D personnel; 50% of these expenses can be deducted from the taxable income



Value for money

	BUCHAREST	BERLIN	PARIS
Consumer Prices	€100	€140	€155
Rent Prices	€100	€158	€170
Restaurant Prices	€100	€131	€152
Groceries Prices	€100	€138	€163
Standard of living equivalency net salary	€1,966	€3,600	€4,898



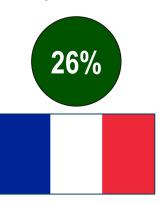


Languages studied by Romanian students

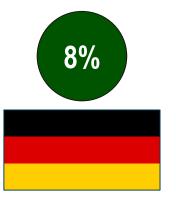
- 99%
- 99% of the Romanian high school students study two or more foreign languages
- Predominant languages: English, French, German and Spanish, yet initiatives for teaching Japanese, Nordic languages or the entire Latin language family (Spanish, Italian, French) exist

University students in Romania are proficient in (% of the total):













Minimum Wage in EU



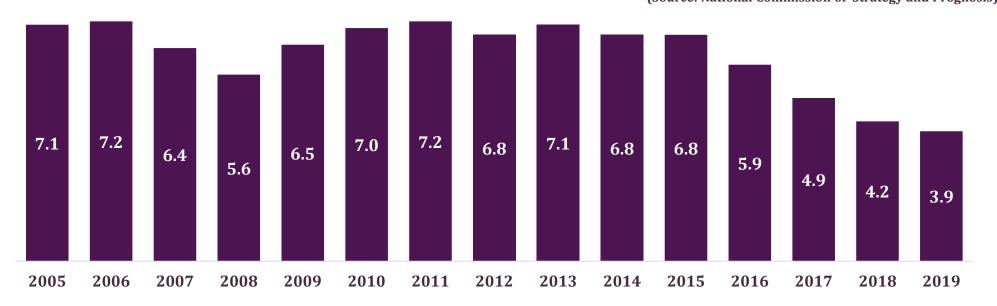
Note: Denmark, Italy, Cyprus, Finland and Sweden have no national minimum wage



Unemployment

Unemployment rate (%)

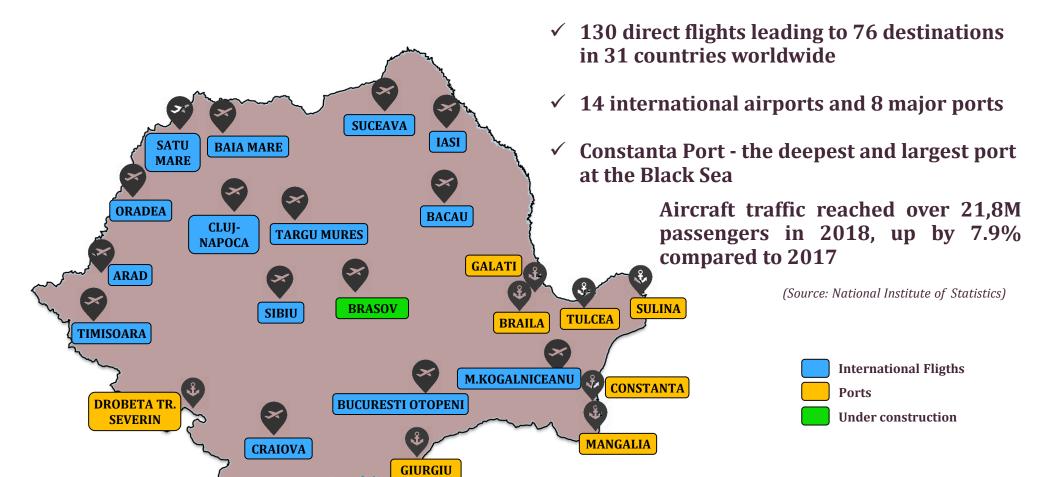
Forecast 2020: 4.4% (Source: National Commission of Strategy and Prognosis)



(Source: National Institute of Statistics)



Ports and Airports





Major centers in Romania

Botosani Baia Mare Suceava Iasi" Satu Mare Roman Bistrita Vaslui Zalau • Piatra Neamt Targu Mures Bacau Birlad Cluj-Napoca Turda Oradea Onesti Medias Sfantul Gheorghe Alba Iulia Arad Focsani Galati _ Deva **Brasov** Sibiu Braila _{Tulcea} Hunedoara **Timisoara** Buzau Ramnicu Valcea Ploiesti Targoviste Targu Jiu Resita Slobozia Pitesti Drobeta-Turnu Severin Calarasi Bucuresti Constanta Slatina Giurgiu Craiova

Top 5 University Centers

Bucharest - 34 Universities
(126,709 enrolled students/39,727 graduated)

Cluj - 10 Universities (51,698 enrolled students/13,603 graduated)

Iasi - 8 Universities(40,828 enrolled students/11,428 graduated)

/ Timisoara - 6 Universities (31,190 enrolled students/7,978 graduated)

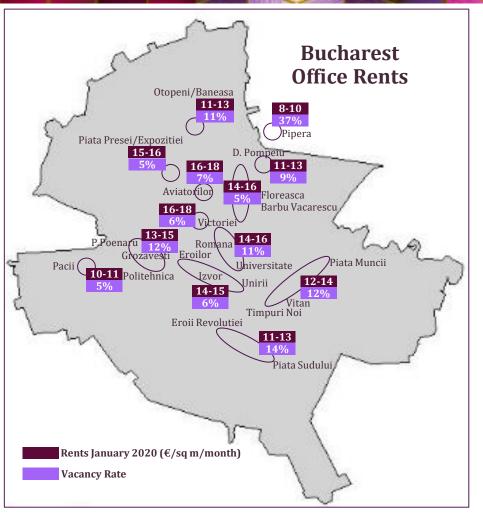
Constanta - 5 Universities (19,195 enrolled students/4,976 graduated)

■ = City > 100,000 inhabitants

= City 50,000 - 100,000 inhabitants



Office market



Romania's largest office markets outside Bucharest

	Deliveries (2019, 000S sqm)	Stock Vacancy rate (end-2019, %000S sqm)		Office pipeline (2020, 000S sqm)	Modern office buildings rent (EUR/sqm)	
Cluj- Napoca	37	266	7%	12	12.5-14.5	
Timisoara	35	217	9%	68	12.5-14	
lasi	7	176	1%	34	12-14	
Brasov	15	141	4%	36	11-13	

In terms of business sectors, IT&C remained the driving force of the local real estate market, accounting for over half of total take-up (or 200,000 sq m) in 2019, followed at a great distance by the financial sector – 13% of total leasing activity and professional services – 8%.

Source: Colliers International



IT&C service sector

Romania - IT leader in Europe

- ✓ EUR 159 mil investments in 2019
- **✓** EUR 20 mil yearly growth of investments
- **✓** 12,000 software and services companies
- √ 1,000 new companies each year
- **✓** 10% from the total number of companies are with foreign capital
- ✓ 73% of the sector revenue is generated by companies with foreign capital
- **✓** 20% yearly increase on the number of foreign capital companies increase
- √ 9% yearly growth rate of the large companies' revenue

The IT specialists represent a significant category in Romania's economic ecosystem, bringing their value-added contribution to the development of other sectors as well through a horizontal implementation of the concept of "Industry 4.0".

Source: ANIS, 2020



IT&C service sector

Education

- ✓ 202,000 IT professionals (45% under the age of 34 years old)
- ✓ 139,000 have a university degree
- √ 7,000 graduates/year from IT&C related universities
- √ 2,000 people/year are retrained for IT jobs
- **✓** 5 top technical universities
- ✓ 59 domain-specific universities
- √ high degree of mathematical skills
- ✓ IT education programs sponsored by companies



IT&C service sector

Market Overview



- √ 72% of the revenues are generated by exports (4,6 bln)
- ✓ 20% annual export growth rate
- ✓ 90% of exports towards EU countries
- ✓ Good spread of IT developed regions across the country: South (Bucharest, Craiova), Center (Cluj, Brasov, Sibiu, Targu Mures), West (Timisoara, Oradea), North East (Iasi)
- ✓ Most desired employers in Bucharest: Oracle, IBM, Microsoft, Google, HP



Largest IT&C distributors

Company	Turnover (mil. RON)		Profit/Loss (mil. RON)		Employee		Majority	
	2019	2018	2019	2018	2019	2018	shareholdings	
NETWORK ONE DISTRIBUTION	1348.9	1265.1	13.6	21.3	391	341	Romania	
GERSIM IMPEX	866.8	713.1	33.4	20.3	30	24	Romania	
ALEF DISTRIBUTION RO	273.3	168.8	0.8	-4.6	N/A	50	Czech Republic	
ALSO TECHNOLOGY	266.6	240.1	0.07	0.4	27	28	Switzerland	
WORLD COM TRADING	N/A	292.3	N/A	14.7	N/A	26	Romania	
INGRAM MICRO	N/A	246.7	N/A	-8.6	N/A	40	China	
PHONETASTIC GSM	N/A	243.4	N/A	1.8	N/A	16	Romania	
ELCOTECH ROMANIA	N/A	230.8	N/A	-3.5	N/A	59	Latvia	
ASBIS ROMANIA	170.2	204.5	0.4	-3.2	48	53	Cyprus	
IT SMART DISTRIBUTION	163.5	169.6	1.3	2.7	44	48	Romania	



smart distribution

Source: ZF, June 2020



Largest IT&C integrators

Company	Turnover (mil. RON)		Profit/Loss (mil. RON)		Employee		Majority	
	2019	2018	2019	2018	2019	2018	shareholdings	
IBM ROMANIA	N/A	933	N/A	104.8	N/A	3207	USA	
ETA2U	314.6	218.2	6.0	5.8	260	242	Romania	
S&T ROMANIA	213.2	134.9	-0.2	-3.5	153	142	Austria	
RBC	N/A	182.6	N/A	33.5	N/A	193	Sweden, Romania	
HEWLETTPACKARD ENTERPRISE ROMANIA	144.3	152.9	5.5	12.5	123	123	USA	
ASSECO SEE	136.8	142.2	2.4	2.8	122	148	Poland	
ENTERPRISE SERVICES ROMANIA	132.7	143.6	15.8	11.3	534	566	Romania	
METAMINDS (NOVA TECH)	124.1	49.6	7.3	2.2	27	24	Romania	
BRIGHT DISTRIBUTION	105.2	131.7	8.0	4.7	8	8	Romania	
KAPSCH ROMANIA	90.6	95.9	1.9	2.3	48	54	Austria	





















Largest IT&C software companies

Company	Turnover (mil. RON)		Profit/Loss (mil. RON)		Employee		Majority	
	2019	2018	2019	2018	2019	2018	shareholdings	
ORACLE ROMANIA	N/A	961.3	N/A	37.2	N/A	4463	USA	(
BITDEFENDER	N/A	545.9	N/A	6.4	N/A	1238	UK	
NTT DATA ROMANIA	379.8	298	21.2	18.2	1052	940	Japan	ſ
SOFTVISION	360.9	248.7	27	18.8	1613	1295	USA	
LUXOFT PROFESSIONAL	359.1	316.1	33.7	20.5	1765	1613	USA	_
AMAZON DEVELOPMENT CENTRE	321.3	239.1	14.3	17.8	1956	1089	USA	
DEUTCHE BANK TECHNOLOGY	272.1	260.9	23.2	19.5	688	686	Germany	
BETFAIR ROMANIA DEVELOPMENT	249.7	188.5	23.1	12.6	782	681	UK	
ADOBE SYSTEMS ROMANIA	197.1	170.9	10.7	12.6	630	562	USA	
ELECTRONIC ARTS	188.6	177.8	13.7	13.5	490	495	USA	P



ROMANIA

Source: ZF, June 2020



Largest IT&C retailers

Company	Turnover (mil. RON)		Profit/Loss (mil. RON)		Employee		Majority	
	2019	2018	2019	2018	2019	2018	shareholdings	
DANTE INTERNATIONAL	5000	4236.1	N/A	-44.7	N/A	2720	South Africa, Romania	(
PCGARAGE	N/A	276.9	N/A	5.7	N/A	83	South Africa, Romania	
CORSAR ONLINE	N/A	266.3	N/A	-0.1	N/A	128	Romania	
ISTYLE RETAIL	237.1	181.3	4.4	0.9	76	67	Romania	
ESTEP B2B	191.5	140.1	12.1	17.8	23	22	Romania	
ELEFANT ONLINE	170	135.4	-19.3	-23.0	206	241	Cyprus, Netherland, Luxembourg	
IDEAL TECH	121.8	103.9	0.3	0.3	75	62	Romania	
EVOLUTION PREST SYSTEMS	108	94.3	0.6	0.4	39	52	Romania	
F64STUDIO	N/A	109.9	N/A	3.9	N/A	136	Romania	1



Source: ZF, June 2020



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- ✓ Number of jobs within BBS will increase by 9.6% in 2020
- ✓ Estimated number of jobs in the next 5 years: 220.000
- ✓ Overall need for recruitment: 12,000 IT&C professionals/year
- ✓ Need for recruitment in IT&C: up to 400/year as major players maintain high interest in opening new centers
- ✓ Average y o y wage inflation in the sector (dependent on IT and language skills): 4-6%
- ✓ The top three serviced sectors:

 ➤ Technology & Telecom
 - **▶** Banking and Insurance & Financial Services
 - **▶** Business & Professional Services
- ✓ Sectors with growing IT budgets in the next 5 years: manufacturing, utilities, insurance, healthcare, education, business services
- ✓ IT companies main drivers of demand over the last 5 years, followed by business services (BPO/SSC) and professional services. The trend is expected to continue over the following 2 to 3 years.

 Source: ABSL, Business Services Sector in Romania, 2019



BSS wages & labor cost

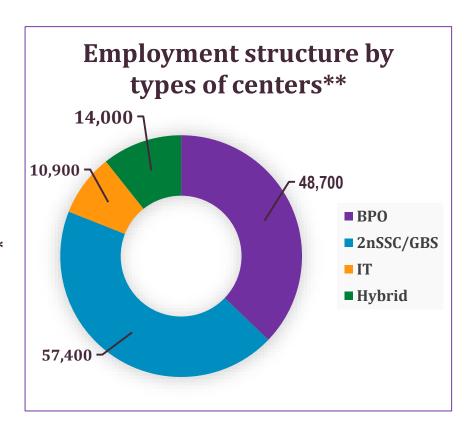
- ✓ The current minimum national gross salary per month, for employees with having higher education and minimum 1-year work experience in the field of studies is EUR 488
- ✓ Wages offered at the beginning of the career in the BSS* industry are 30% higher compared to the minimum wage, for employees with higher education
- ✓ Seniors in large sector IT hubs can earn more than EUR 4000 net per month
- ✓ Hourly labour cost in EUR, in enterprises with 10 or more employees, in Services Sector in 2019: EUR 7.9



Romanian outsourcing zoom in

key figures

- √ 4,5 billion EUR turnover in 2018 (estimated)*
- ✓ Business Services Sector in Romania estimates revenue growth of up to 5% by 2020, following European trends
- ✓ 280 companies (BPO, SS/GBS, IT, R&D centers)**
- √ 120 number of large centers (500+ employees)**
- √ 131,000 employees in the sector*
- ✓ Aprox. 2.4% of Romania's working population
- ✓ 161,000 forecasted total employment in 2021**





Largest IT & Outsourcing companies

3 Pillar Global 8&8 Research and Innovations Accesa IT Consulting Accesa IT Systems Altran Romania Arobs Transilvania Software Artsoft Consult Belfair Romania Development **Bombardier Transportation SSC** Bosch R&D Montran **Moonwalk Solutions** MSG Systems Romania **National Instruments** Neusoft EDC Nordlogic Software NTT DATA Romania S.A.

Office depot Service Center

Uniga Raiffeisen Software

Property Shark

Ouantic Lab

VE Interactive

ACI Worldwide

Alcatel Lucent

Atoss Software

Berg Computers

Infobest Romania

Bosch Communication Center

Intel Software Development

Intelligent Software Systems

Syonic

Toluna Romania

ZTE Services Romania

Wipro Technologies Romania

Continental Automotive Datagroup-INT

Wolters Kluwer Financial Services Emerson Endawa Romania Evozon Systems Fortech Frequentis Romania Genpact Imprezzio Global iquest Technologies ISDC Romania Language Weaver RBH Consulting Recognos Romania **Ria Solutions** Small Footprint Softech Softvision Stratec Biomedical Thompsons Online Benefits **Tora Trading Services** Ullink

Almaviva
Amazon
Arcadis
Asset Portofolio Romania
Atexis
Autoliv
Basware
Beenear
Bitdefender
Capgemini
Cegeka
Centric IT Solutions
Code 40 Development
Conduent Business Services
Continental

Distribution Toiture Mauricienne

Accenture - Energyquote

Endava EOS KSI Expert Network Fire Credit Focality **Gemini CAD Systems GFK** Go Daddy Iasi Security Software Levi 9 Mind Software **MIOS Romania** Ness Romania NTT DATA Romania OM Iasi Oracle OSF Global

E.ON Business Services

Pentalog
Preh
Romsoft
SCC Services Romania
Silicon Service
Softvision
Sonovision Romania
Tata Consultancy Services
TEC Telecom
Thinslices Development
Unicredit B.I.S.
Veo
VS Comunication
Webhelp
Xerox Romania

Arvato Services Autoliv Romania Cerner Continental Iasi **Elektrobit Automotive** Cluj-Napoca Iquest Technologies Kronsoft Development NTT DATA Romania S.A. Pentalog Romania Siemens Industry Software Stabiplan Synertrade Brasov Tata Technologies **Waters Romania** Timisoara **Bucharest** ISB Rom NTT DATA Romania S.A. Saguaro Print Sphinx IT SSI Schaefer Survey Sampling Ro

1&1 Internet Development Accenture **ADP Centre of Excellence** Alten Si-Techno Romania Amber Studio Arezzo Sky Ariston Thermo **Atalian Global Services** Avira Soft Axway Romania s.r.l. **Carestream EMEA SSC** Cegeka Romania **Class IT Outsourcing Computer Generated Solutions** Conectys Crvs Computers DB Global Technology Center **DB Schenker** DB Schenker Services Europe Deutsche Telekom B.S. **Ericsson Global Services Center Ericsson Telecommunications Everymatrix Gameloft Romania Global Remote Services** High-Tech Systems & Software **Homerun Ciero HP GeBOC IBM Global Business Services** Info World Informatica Feroviara SA ING Services Romania Ingenio Software SA Ixia Kellogg Kepler - Rominfo SA

Mood Media Romania **Nobug Consulting** NTT DATA Romania S.A. **OMV Petrom Solutions Optaros** Oracle Premium IT Technologies **Printec Group Romania** Procter&Gamble GBS Qualitance QBS S&T Romania Samsung Shared Services Siemens Romania Siveco Romania Societe Generale European B.S. Softvision **Sparkware Technologies** Stefanini **Teamnet Solutions International** Teleperformance **Tellence Technologies TELUS International Temenos SSC TMF Group Romania** Ubisoft Vauban IT RO **Veeam Software Vodafone Shared Services** Walter Services Wipro Technologies **WNS Global Services** Xerox Yokogawa Europe B.V. **Zitec Com**

Luxoft Professional

Mellon Romania

Source: BiznesPolska, CEE Business Services Directory 2019



New projects in Romania → 2019-2020





SCHAEFFLER

THALES

Extension of its R&D Center in Timisoara

R&D Center in Timisoara

Extension of its R&D Center in Timisoara

Development and Testing Center in Timisoara

Technology Development Center in Iasi

Engineering Center in Cluj-Napoca

R&D Center in Brasov

Center of Excellence in Engineering in Bucharest

R&D Center in Timisoara



Projects between 2016-2018





Business Services Center in Bucharest

R&D Center in Bucharest

Global Service Center in Bucharest



Projects between 2016-2018



Office in Bucharest Global Delivery Center in Bucharest Software Engineering Office in Bucharest BPO Center in Brasov, after Bucharest, Cluj-Napoca, Iasi, Tirgu-Mures and Timisoara **Business Services Center in Cluj-Napoca Global Delivery Center in Bucharest** Office in Cluj-Napoca **CRF** Health, opened in Iasi **Development Center in Iasi & Bucharest**



Bucharest, the largest outsourcing hub

Top players













































































SYSTEMS















Key figures

- high-tech strong service sector growing steadily
- 83,840 employees in BBC
- 118 total number of companies
- (SSC, BPO, IT, R&D etc.)
- most requests come from companies from USA, UK and Germany
- 31 Universities, 92 Faculties
- it has the largest talent pool due to the population and nearly 13,000 students the city offers
- **127,500 students**
- 39,200 graduates/year
- 2,840,000 m2 total office stock (7.5% vacancy rate)

Source: ANIS, ABSL, INS, JLL















Cluj-Napoca, a good value for money

Top players



































































Key figures

- ✓ Cluj is the second largest BSS destination in the country due to availability of skilled, multi-lingual workforce and high quality of life
- ✓ most of the BSS is focused on provision of IT and financial support services
- ✓ 15,040 employees in BBC
- ✓ 60 total number of companies (SSC, BPO, IT, R&D etc.)
- √ 10 Universities, 50 Faculties
- **✓** 50,000 students
- ✓ 13,425 graduates/year
- ✓ 335,000 sq m total office stock(7% vacancy rate)



Timisoara, a vibrant technology environment

Top players



























































Key figures

- the winner of "The Best City for Romania" **Businesses** in award. Timisoara is well known for the IT & automotive industry and, in the last for its strong **Business** vears, **Services Sector presence**
- 11,000 employees in BBC
- 43 total number of companies (SSC, BPO, IT, R&D etc.)
- 6 Universities, 31 Faculties
- **31,000 students**
- 7,978 graduates/year
- 280,000 sq m total office stock (6% vacancy rate)











Source: ANIS, ABSL, JLL



Iasi, an emerging technology hub

Top players













FORTECH.



SYNYGY



















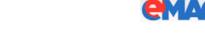
























Key figures

- ✓ cultural and academic hub in the North Eastern part of the country
- ✓ Iasi Emerging City of the Year 2018 at the CEE Shared Services and Outsourcing Awards Gala
- **✓** 8 Universities, 38 Faculties
- **✓** 42,000 students
- √ 11,096 graduates/year
- ✓ 224,000 sq m total office stock(6% vacancy rate)













Romanian Success Stories



June 2020 - UiPath, the leading enterprise Robotic Process Automation (RPA) software company, has been named to the CNBC Disruptor 50, an annual list of forward-thinking and ambitious private companies in a range of industries, whose innovations are changing the world. UiPath was also named the fastest growing technology company in the Americas by FT Americas' Fastest Growing Companies 2020 and ranked No.1 Fastest Growing Company in North America on Deloitte's 2019 Technology Fast 500.

C C G NETIK July 2020 - Brillio, a leading digital technology consulting and solutions company, has Delivering Transformational Insights expanded analytics capabilities with Cognetik acquisition, a Romanian data and insights company with deep expertise in improving digital experiences for its customers. Companies such as Facebook, eBay, Pizza Hut and McDonald's are among Cognetik's clients.

MAKE IT SOFTWARE

July 2020 - Zitec, leader on the Romanian IT & digital marketing market, became Google Cloud Premier Partner, the highest level for partners who have demonstrated agility and performance in implementing Google Cloud solutions.



InvestRomania in a nutshell

- "one-stop-shop" for foreign investors, assisting and advising international companies for project implementation in the country
- Promoting and facilitating foreign investment in Romania
- Main interface between foreign companies and central / local authorities
- Assisting worldwide entrepreneurs in project implementation
- Tailored and individually custom-made solutions for developing new or current units
- Consultancy and guidance during all stages of the decisional process (state aid & fiscal incentives)



GOVERNMENT OF ROMANIA Ministry of Economy, Energy and Business Environment

152 Victoriei Av.
District 1, Bucharest, Romania
www.investromania.gov.ro

E-mail: office@investromania.gov.ro investromania@investromania.gov.ro

